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Aiming to become a leading solutions provider to the fastgrowing battery industry

DNB Battery Conference Stian Madshus 11 May 2021

Aiming to become a leading solutions provider to the fastgrowing battery industry

1. A green transport revolution requires a green battery revolution

2. Elkem is uniquely positioned to supply specialised battery materials with a green footprint

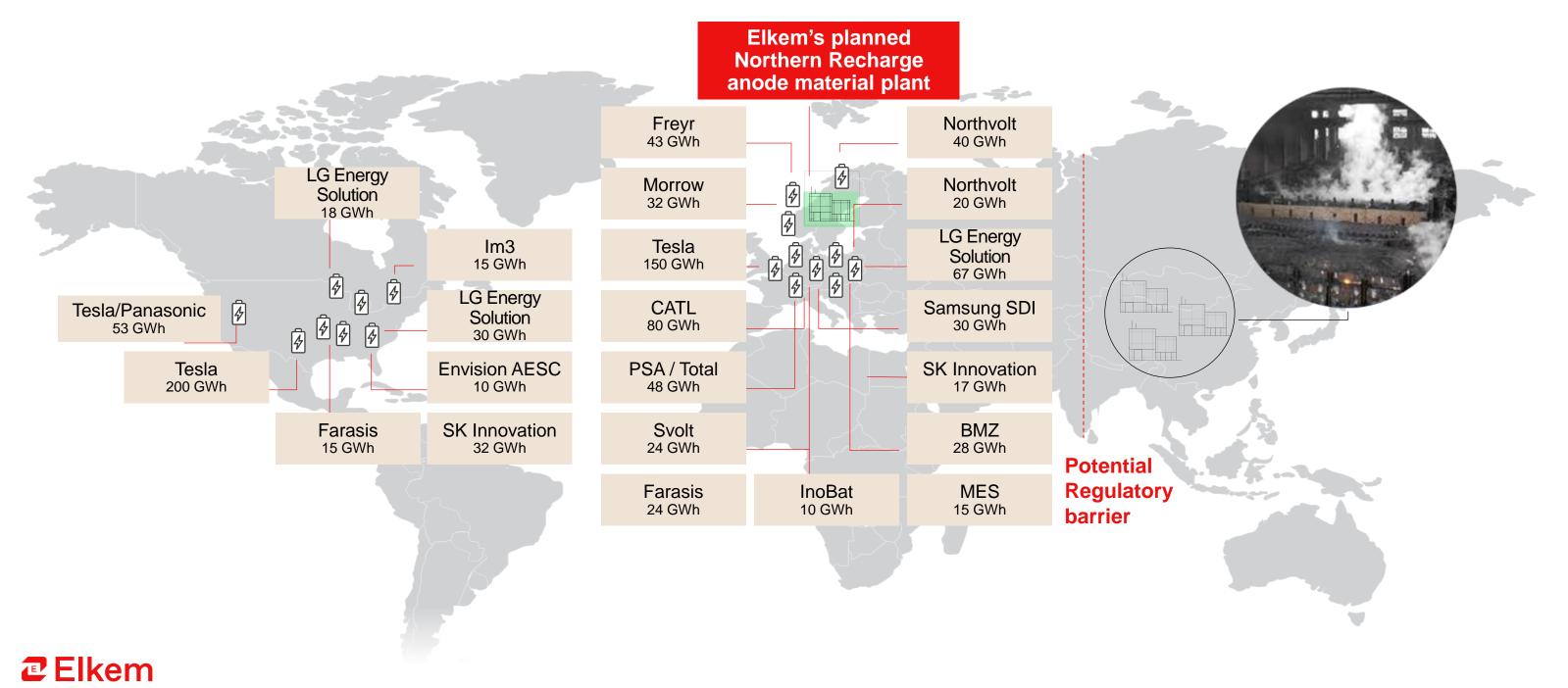
3. Going from pilot to industrial production and aiming to become a leading solutions provider to the battery industry



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High number of cell manufacturing projects in **Europe and North America**

...but production of critical anode materials is currently dominated by Asian players

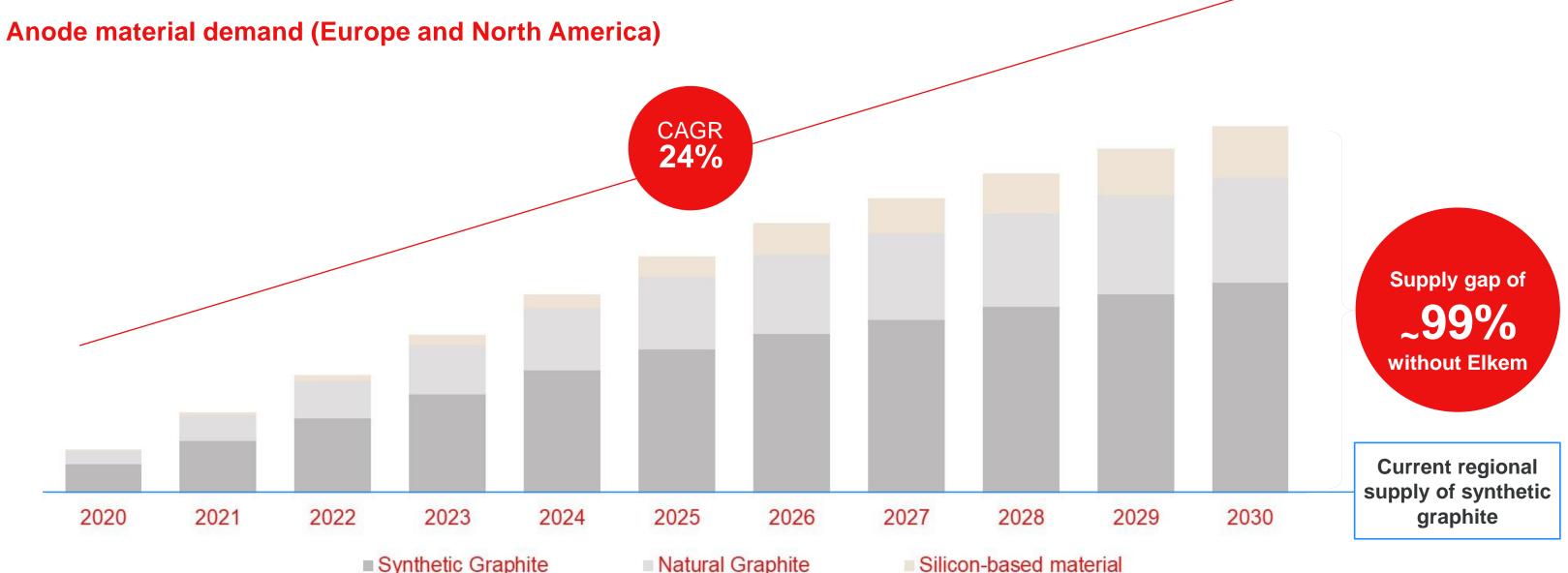


Source: Benchmark Mineral Intelligence, Elkem intelligence.

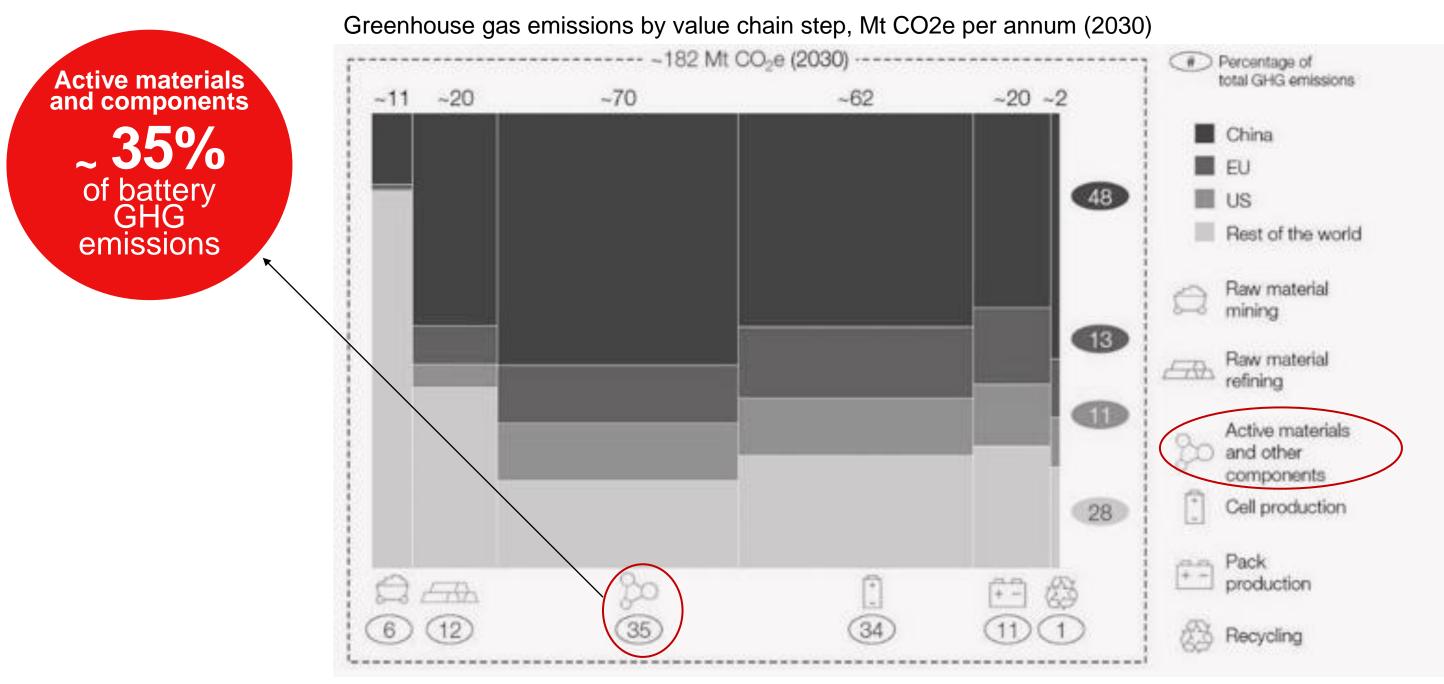


Gigafactory capacity (2030) Europe ~ 610 Gwh North America ~ 383 GWh **TOTAL** ~ 1,000 GWh

This implies an increasing need for battery anode materials from reliable and sustainable suppliers

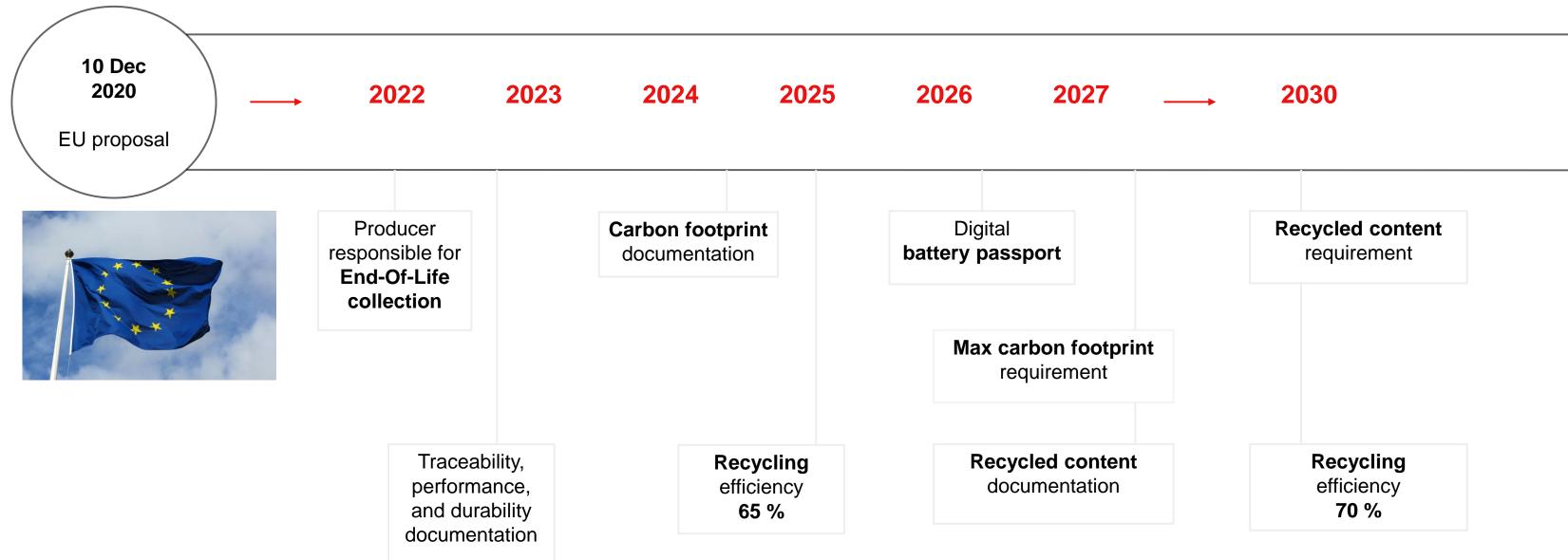


Today's battery production comes with a significant CO_2 footprint – active materials being a major contributor



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EU proposed regulations on sustainable batteries: Clear push for increased traceability, lower CO_2 footprint, more recycling





Automakers also increasingly focused on securing a more sustainable value chain

"We don't want to compensate, we want to avoid. We don't want to buy CO2 certificates from other companies, we don't want to cause any emissions ourselves. Wherever energy cannot be saved, we use electricity from renewable sources"

Oliver Blume, chairman of the executive board of Porsche AG

COAL | ELECTRIC POWER | METALS — 11 Sep 2020 | 13:18 UTC — New York

VW aims to increase battery supply chain transparency

Swedish battery manufacturer Northvolt receives a \$14 billion order from VW

Jonathan Shieber @jshieber / 1:30 PM GMT+1 • March 15, 2021

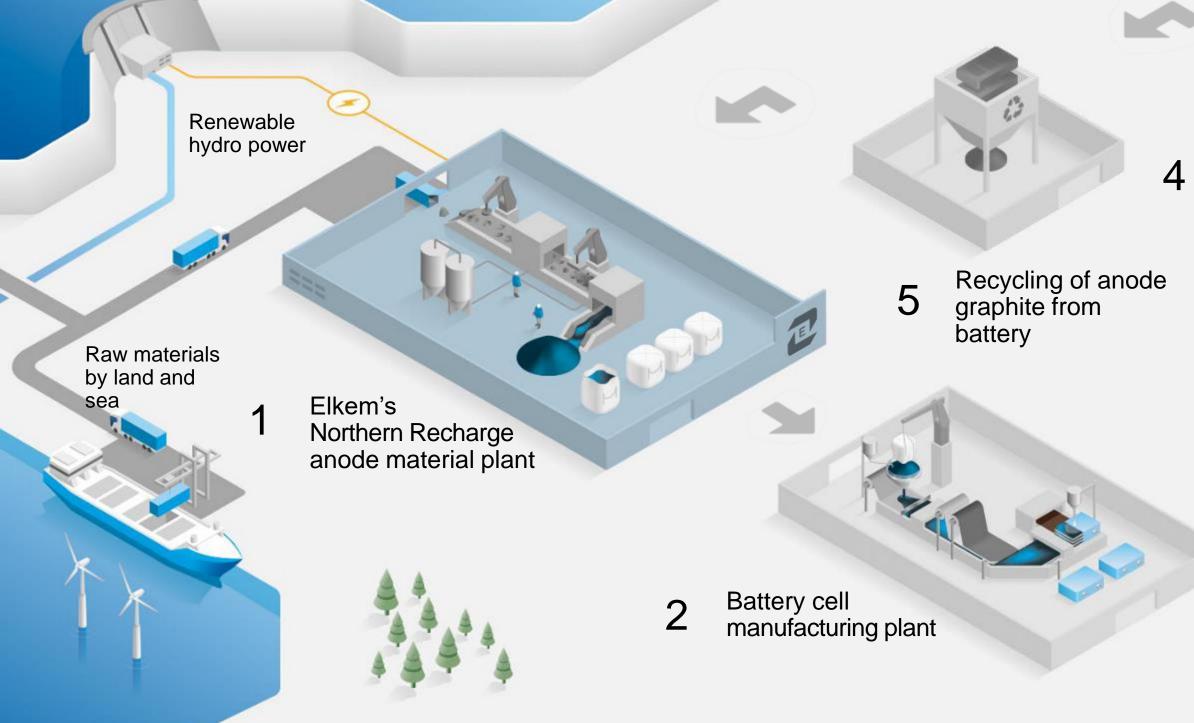


Tesla takes part in deal to take over controversial nickel mine in New Caledonia

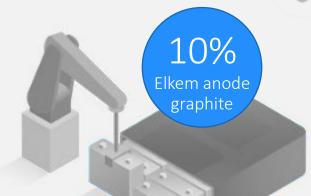




Supporting a greener battery production



Integration of battery pack in vehicle



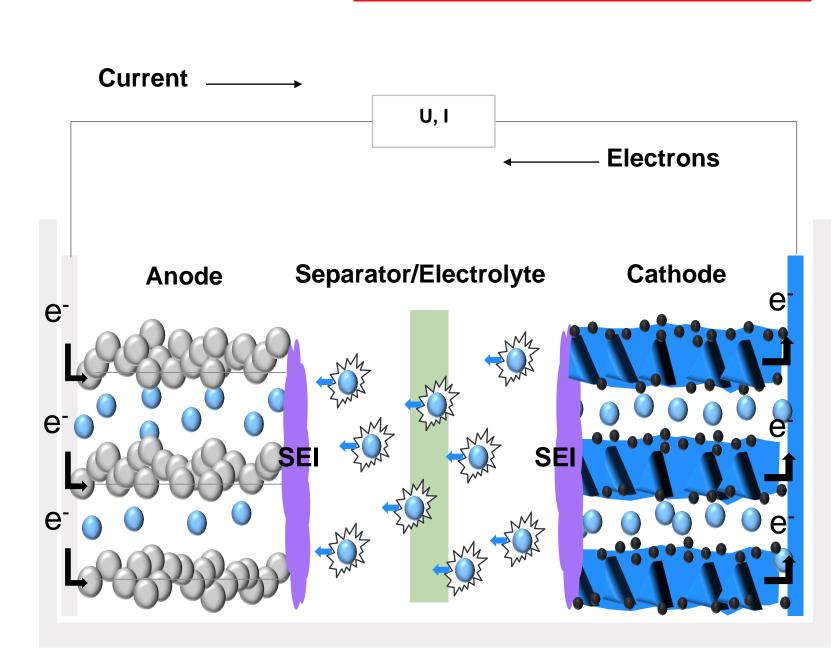
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Assembly of cells into battery modules and packs

Anode graphite is a critical, advanced and highly engineered material

High energy density

- Graphite structure
- Powder density
- High charge speed
 - Short diffusion path for Li-ions
 - Particle size and structure
 - Surface properties
- Long lifetime/many cycles
 - Graphite is an intercalation material (fundamentally different from silicon anodes) - this gives mechanical integrity
 - Surface forms stable Solid Electrolyte Interface (SEI)
- Safety
 - Controlled and limited degradation mechanisms
 - Limited swelling



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"Our cells should be called nickelgraphite, because primarily the cathode is nickel and the anode side is graphite" Elon Musk, CEO of Tesla

Solvent molecules

O C

🔵 Li

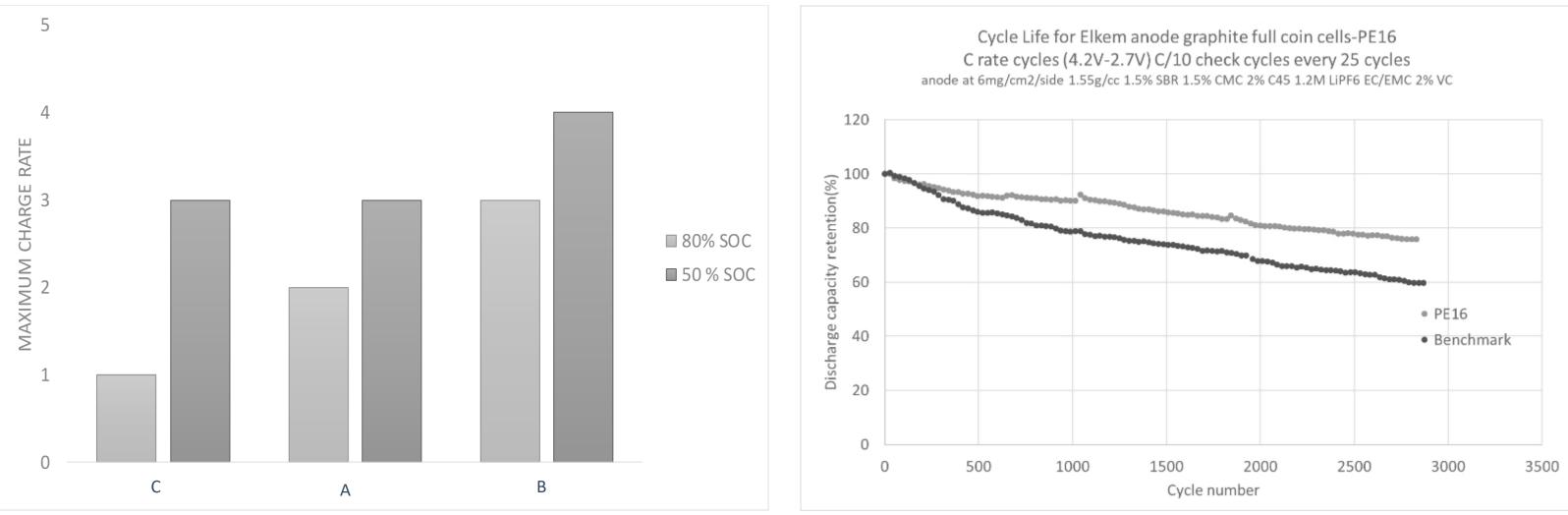


Transition metal Polyhedron

Elkem's active anode materials enable fast charging with high energy density and long cycle life

STRONG FAST-CHARGING CAPABILITIES

LONG CYCLE LIFE





A clear roadmap for product families covering a wide variety of needs for high-end power and energy applications

Current →	2021 →	2022 →	2023	>
Materials in small pilot development	Product confirmations and standardisation in industrial pilot		Industrialisat	tion
Family A	Improve fast charg	e capability		
Family B	Increase max charged electrode density	ge rate and increase		
Family C	Improve cycle life a	at fast charge		
Silicon-Graphite composites	Increase energy de	ensity and cycle life		

11

2024

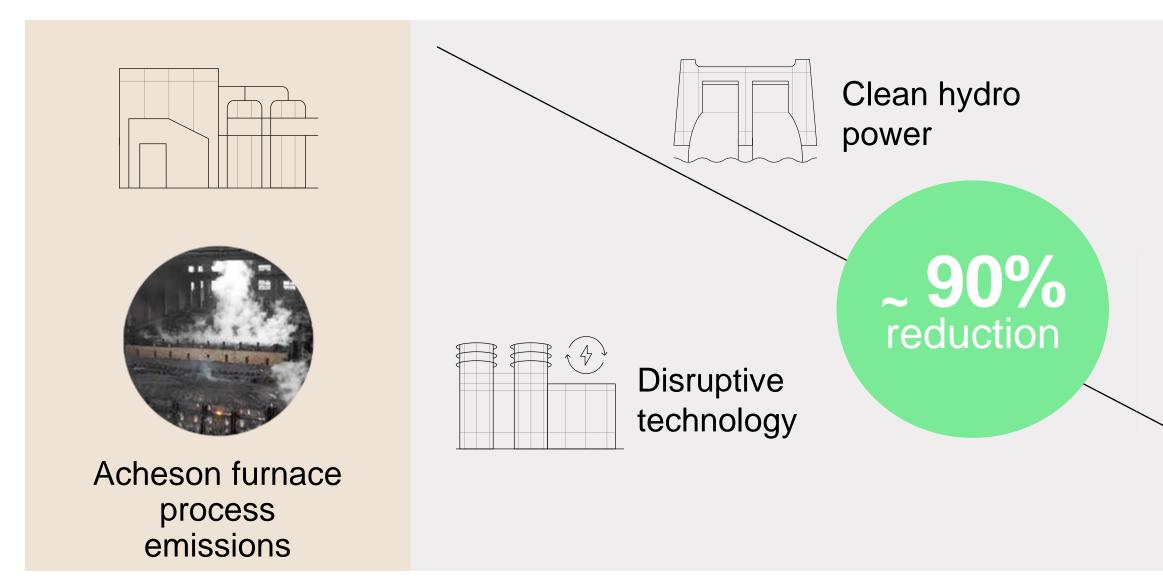
2025

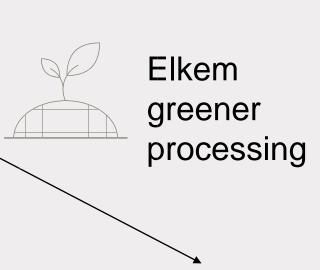
ep-change improvement in performance and efficiency

> Broad range of products covering a wide variety of needs for high-end power and energy applications

Elkem's disruptive technology and access to clean hydropower enable **close to zero emissions**

Emission reductions vs market standard production process¹





We are preparing to go from **pilot** to **industrial production**

	Pilot	Industrial pilot*	Industrial
			Celkem (
Capacity	5 tons per year	200 tons per year	50,000 tons
Status	In full operation	In commissioning and start-up, In full operation from Q2 2021	In planning Phase 1 SC Phase 2 SC
Description	All process steps. Small size industrial equipment.	All process steps. Industrial scale equipment.	Modular de
Location	Kristiansand, Norway	Kristiansand, Norway	Herøya Ind

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plant no. 1



ns per year

g**. SOP: 2023 SOP: To be decided

lesign for rapid expansion

dustrial Park, Norway



Vianode an Elkem company

Vianode's battery materials plant, Herøya Industrial Park

Vianode on Electrication

Northern Recharge Industrial plant no. 1

Elkem R&D and pilot Elkem head office

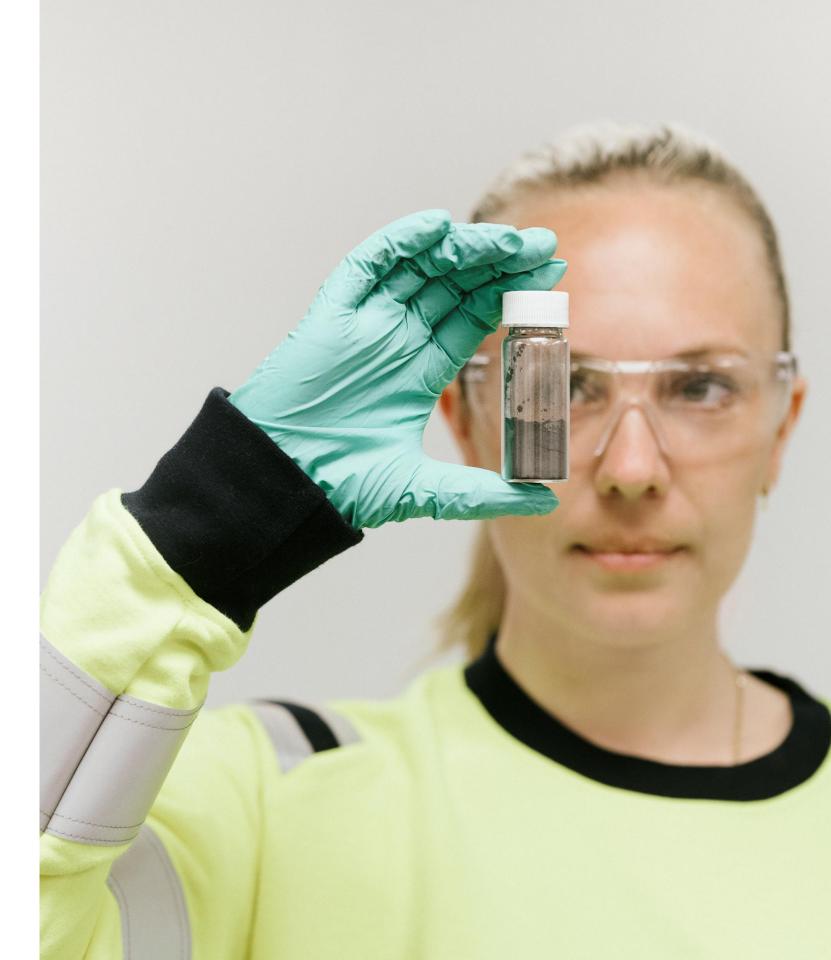
Elkem distribution center

Aiming to become a leading solutions provider to the fastgrowing battery industry

- Positioning to become a leading supplier of advanced materials in a multi-billion USD market
- Leveraging our 100+ years of experience in large-scale hightemperature processes
- Offering a full range of materials and services with a dedicated and world-class team

Vianode aims to be a solutions provider to the battery industry, meeting today's challenges and tomorrow's opportunities

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Delivering your potential